

# Leadership ON THE Line

Staying Alive through the  
Dangers of Leading

Ronald A. Heifetz  
Marty Linsky

# Contents

Acknowledgments	ix
Introduction	1
<b>Part One: The Challenge</b>	
1 The Heart of Danger	9
2 The Faces of Danger	31
<b>Part Two: The Response</b>	
3 Get on the Balcony	51
4 Think Politically	75
5 Orchestrate the Conflict	101
6 Give the Work Back	123
7 Hold Steady	141
<b>Part Three: Body and Soul</b>	
8 Manage Your Hungers	163
9 Anchor Yourself	187
10 What's on the Line?	207
11 Sacred Heart	225
Notes	237
Index	243
About the Authors	251