



Leadership is the capacity to translate vision into reality

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The Matsushita Group of Companies long-lasting relationship with Malaysia began when our founder, the late Tan Sri Konosuke Matsushita envisioned Malaysia's potential as a future leader of ASEAN. His belief paved the way for the dynamic and mutually beneficial alliance that Matsushita and Malaysia share till today. Through the years, we've enjoyed a close rapport with the Malaysian Government and her people. Spurred on by Prime Minister Dato' Seri Dr. Mahathir's evolutionary ideas, the Group has continued to prosper with Malaysia, year after year.

It is without doubt Dr. Mahathir's vision that has led to Malaysia being the success story it is today. A host of evolutionary policies that was successfully implemented beginning with the Look East Policy in 1981 laid the foundation for the country's remarkable route to progress.

The introduction of the Industrial Master Plan and the relaxation of foreign equity conditions have resulted in the country becoming one of the world's largest producers in the electronics and electrical

industries today. Vision 2020 remains one of the most comprehensive programmes ever launched. Dr. Mahathir's policy decisions in the wake of the 1997 Asian crisis are yet another testimony to his exceptional leadership qualities. Under his guidance, Malaysia continues to prosper and progress towards joining the elite ranks of the world's fully developed nations.

As a strong admirer and advocate of the Prime Minister's forward-looking policies, the Matsushita Group of Companies is proud to be one of the engines of growth for Malaysia. Driven by his inimitable ideas, our allegiance to the country and our pledge to support his vision remains unwavering. Our challenge now is to sustain the growth and development of Malaysia and this we will do by continuing to work closely with the Government of Malaysia and to implement the nation's policies in our shared aim to achieve Vision 2020.

We bid you farewell Dr. Mahathir and we wish you good health, happiness and everlasting joy with Dr. Siti Hasmah and your family. Good luck and God Bless.

Panasonic

THE MATSUSHITA GROUP OF COMPANIES IN MALAYSIA

Manufacturing Companies

Matsushita Electric Co (M) Bhd (6100K)
Matsushita Industrial Corporation Sdn Bhd (11969-T)
Matsushita Compressor And Motor Sdn Bhd (158965-A)
Matsushita Electronic Components (M) Sdn Bhd (13394-M)
Matsushita Electronic Devices (M) Sdn Bhd (166366-V)
Panasonic AVC Networks Kuala Lumpur Malaysia Sdn Bhd (170701-M)
MT Picture Display (M) Sdn Bhd (205874-K)
Panasonic Communications (Malaysia) Sdn Bhd (042154-T)
Panasonic AVC Networks Johor Malaysia Sdn Bhd (209936-T)

Matsushita Precision Capacitor (M) Sdn Bhd (193167-M)
Matsushita Foundry Industries Sdn Bhd (164938-U)
Matsushita Refrigeration Industries (M) Sdn Bhd (192040-T)
Toyodempa (Malaysia) Sdn Bhd (205789-W)
Matsushita Electronic Motor (M) Sdn Bhd (192877-T)

Sales & Engineering Companies

Panasonic Malaysia Sdn Bhd (26975-W)
Panasonic Industrial Co (M) Sdn Bhd (372681-M)
Panasonic System Engineering (M) Sdn Bhd (304521-U)
Matsushita Environmental Engineering (M) Sdn Bhd (611237-D)

Research & Development Companies

Matsushita Air-Conditioning R & D Centre Sdn Bhd (219649-A)
Matsushita Compressor And Motor R & D Centre Sdn Bhd (446029-D)
Matsushita Home Appliance R & D Centre (M) Sdn Bhd (502883-X)
Panasonic R & D Centre Malaysia Sdn Bhd (626407-H)

Finance and Insurance Companies

Panasonic Financial Centre (M) Sdn Bhd (462436-K)
Matsushita General Insurance Agency (M) Sdn Bhd (475937-P)

Logistics & Procurement Company

Panasonic Trading Malaysia Sdn Bhd (590931-H)