

**PM: CULTURE OF DELIBERATION PROVIDES SPACE FOR CIVIL SERVANTS TO EXPRESS VIEWS**  
**DATO' SERI ANWAR BIN IBRAHIM**  
**NEWS**  
**12 JUNE 2023**

PUTRAJAYA, June 12 — Prime Minister Datuk Seri Anwar Ibrahim said that the culture of ‘musyawarah’ (deliberation) is crucial to give space and opportunity to civil servants to express their views when formulating the country’s direction.

Anwar, when speaking at Prime Minister’s Department monthly assembly here today, said the voice of civil servants is crucial to make any deliberations more meaningful and effective.

Anwar, who is also the Minister of Finance, said that listening to views helped him in making decisions.

“I attended many meetings and I said there must be the spirit (of deliberation). I want to expand it so that heads of departments and officers who specialise in the respective areas are ready to give their views,” he said.

He said that the MADANI concept, introduced in January, did not prevent civil servants from discussing and speaking out. The culture of deliberation and speaking out was also contained in the Al-Quran.

On manners when making deliberation, Anwar said that every question or dispute on a matter which has been decided needs to be dealt with wisely and don’t be too quick to pass judgment.

He said that whether a person's view was right or not, the speed of passing judgement would only prevent the discussion from taking place.

Anwar also said that differences of opinion or views that arise in a deliberation should not be used as a space to criticise certain individuals, instead, these opinions should be properly discussed.

–BERNAMA

**Copyright of the Prime Minister's Office Official Website**

Source: <https://www.pmo.gov.my/2023/06/pm-culture-of-deliberation-provides-space-for-civil-servants-to-express-views/>